Michigan Department of Treasury

496 (02/06) Auditing Procedures Report

				amended an	POT L nd P.A. 71 of 1919	, as amended				
Local Unit of Government Type						Local Unit Name			County	
	ount	у	☐City	□Twp	□Village	⋉Other	Davison Do	owntown Development Au		Genesee
Fiscal Year End Opinion Date June 30,2006 July 11,2006				Date Audit Report Submitted to	State					
Jur	ne 30),20	J6 		July 11,20					
We a										
			· -		s licensed to p					
					erial, "no" resp ments and rec			sed in the financial statemen	ıts, includi	ing the notes, or in the
	YES	9	Check ea	ach applic	cable box bel	ow . (See ir	nstructions for	further detail.)		
1.	X				nent units/fundes to the finan				cial staten	nents and/or disclosed in the
2.	X		There are (P.A. 27	e no accur 5 of 1980)	mulated deficit or the local u	s in one or nit has not	more of this u	unit's unreserved fund baland budget for expenditures.	ces/unres	tricted net assets
3.	X		The loca	l unit is in	compliance w	ith the Unif	orm Chart of A	Accounts issued by the Depa	artment of	Treasury.
4.	X		The loca	l unit has a	adopted a bud	get for all r	equired funds			
5.	X		A public	hearing or	n the budget w	as held in	accordance w	ith State statute.		
6.	X		The loca	l unit has i	_	e Municipa	l Finance Act,	an order issued under the E	mergenc	y Municipal Loan Act, or
7.	X		The loca	l unit has	not been delin	quent in di	stributing tax r	evenues that were collected	for anoth	er taxing unit.
8.	X		The loca	l unit only	holds deposits	s/investme	nts that compl	y with statutory requirements	s.	
9.	X		The loca	l unit has i	no illegal or ur its of Governn	nauthorized expenditures that came to our attention as defined in the <i>Bulletin for</i> nent in Michigan, as revised (see Appendix H of Bulletin).				
10.	X		that have	are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit ve not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has en communicated, please submit a separate report under separate cover.						
11.	X		The loca	l unit is fre	ee of repeated	comments	from previous	s years.		
12.	X		The aud	it opinion i	s UNQUALIFI	ED.				
13.	X				complied with ng principles (or GASB 34 a	s modified by MCGAA State	ment #7 a	and other generally
14.	X		The boa	rd or coun	cil approves a	III invoices	prior to payme	ent as required by charter or	statute.	
15.	X		To our k	nowledge,	, bank reconci	liations tha	t were reviewe	ed were performed timely.		
incl des	uded cripti	in ton(s	his or any) of the au	y other au ithority an	ıdit report, no d/or commissi	r do they on.	obtain a stan	s operating within the bound d-alone audit, please encloring all respects.	aries of the se the na	he audited entity and is not ame(s), address(es), and a
We	hav	e en	closed th	e followir	ng:	Enclose	d Not Requir	ed (enter a brief justification)		
Financial Statements			×							
The letter of Comments and Recommendations				commendation	ns 🗌	No comm	No comments & recommendations			
Other (Describe)						None				
Solution Community							Telephone Number	·		
Plante & Moran, PLLC								810-767-5350	Ctata	7in
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Financial Report

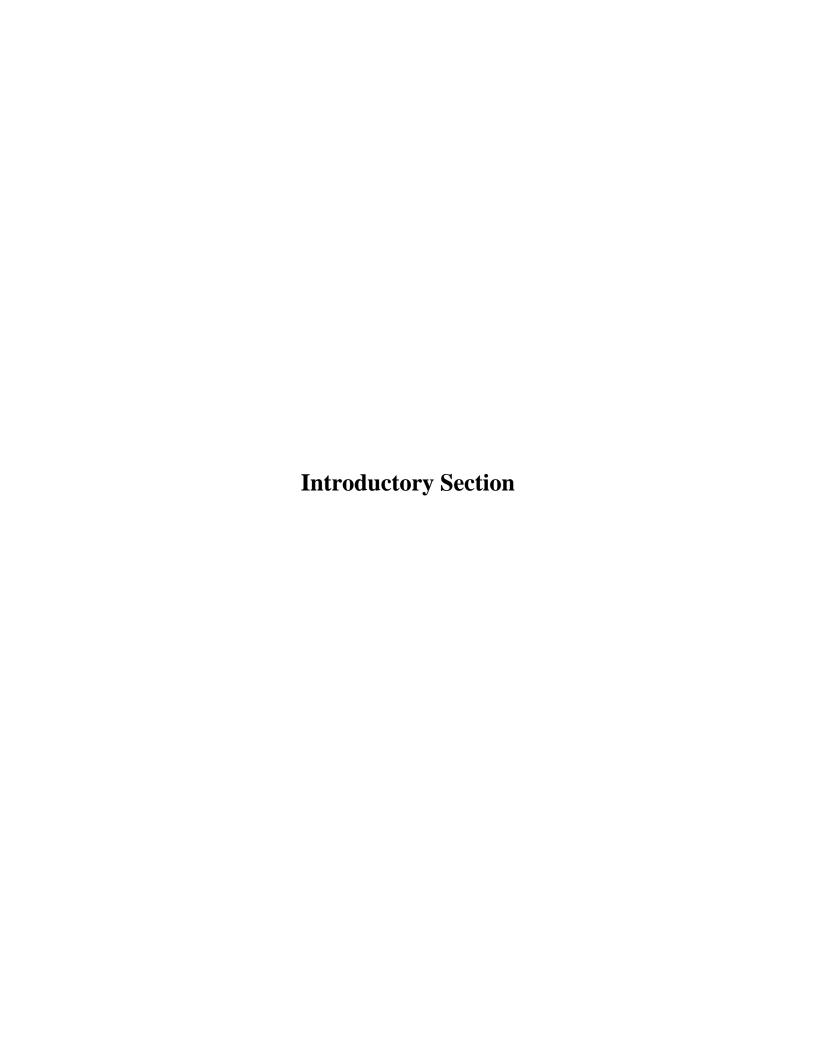
Davison Downtown Development Authority Davison, Michigan

June 30, 2006

Davison Downtown Development Authority Financial Report June 30, 2006

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Davison Downtown Development Authority Davison, Michigan List of Appointed Officials June 30, 2006

BJ Musynski Chairman

George Keiss Vice Chairman

Eric Reichle Treasurer

Melanie Helms Secretary

Mark Gorbutt

David Larson

Sean O'Bryan

Fred Rappuhn



Suite 1A 111 E. Court St. Flint, MI 48502 Tel: 810.767.5350 Fax: 810.767.8150

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Independent Auditor's Report

Board of Members Davison Downtown Development Authority Davison, Michigan

We have audited the financial statements of the governmental activities of the Davison Downtown Development Authority, Davison, Michigan (DDA), a component unit of the City of Davison, as of and for the year ended June 30, 2006, which collectively comprise the DDA's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the DDA's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above, present fairly, in all material respects, the respective financial position of the governmental activities of the Davison Downtown Development Authority, Davison, Michigan as of June 30, 2006, and the respective changes in the financial position, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and the budgetary comparison schedule as identified in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

July 11, 2006

Flante & Moran PLLC





Davison Downtown Development Authority Management's Discussion and Analysis June 30, 2006

As management of Davison Downtown Development Authority (Authority), we offer readers of Davison Downtown Development Authority's financial statements this narrative overview and analysis of the financial activities of the Davison Downtown Development Authority.

Financial Highlights

The government-wide financial analysis focuses on the Statement of Net Assets and the Statement of Activities. The total assets of the Authority are \$128,472 of which \$121,960 represents cash and cash equivalents and \$6,512 represents capital assets. The liabilities are \$93,019, which represent trade payables, deferred revenue, and amounts due to other governments, leaving current net assets of \$35,453.

Net assets increased \$14,764 for the Authority as a result of \$104,077 in net program expenses, which are offset by general revenues of \$118,841, leaving excess revenues of \$14,764.

Using this Annual Report

This annual report consists of a series of financial instruments. The statement of net assets and the statement of activities provide information about the activities of the DDA as a whole and present a longer-term view of the DDA's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the tax payers have funded the full costs of providing government services.

The Fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the DDA's operations in more detail than the government-wide financial statements by providing information about the DDA's most significant funds.

Net Assets		
	<u>2006</u>	<u>2005</u>
Cash and cash equivalents	\$121,960	\$ 64,620
Prepaid costs	-	5,027
Capital assets, net	6,512	9,905
Total assets	128,472	79,552
Deferred Revenue	25,205	-
Accounts payable	1,049	2,618
Due to other governments	66,765	56,245
Total liabilities	93,019	58,863
Net assets:		
Invested in capital assets	6,512	9,905
Unrestricted	28,941	10,784
Total net assets	\$ 35,453	\$ 20,689

Davison Downtown Development Authority Management's Discussion and Analysis June 30, 2006

Change in Net Assets

	<u>2006</u>	<u>2005</u>	
Revenues:			
Program revenues:			
Grant revenue	\$ 295	\$ -	
Farmer's Market, net	6,271	-	
General revenues:			
Tax increment	108,917	102,099	
Interest	2,711	1,014	
Miscellaneous	647	2,485	
Total revenues	118,841	105,598	
Expenses:			
Development administration	64,673	59,972	
Community administration	20,153	24,456	
Community promotion	19,251	23,403	
Total expenses	104,077	107,831	
Increases (Decreases) in net assets	14,764	(2,233)	
Net assets – beginning of the year	20,689	22,922	
Net assets – end of the year	\$ 35,453	\$ 20,689	

Capital Assets

At the end of 2006, the DDA had invested \$6,512 in equipment. Capital assets as stated in this annual financial report do not include any real property or infrastructure as any type of this property purchased by the DDA must be titled in the name of the City of Davison.

Budgetary Highlights

Total expenditures totaled \$100,684 approximately \$54,000 below budget. Total revenues were approximately \$8,000 over budget. The façade program had budgeted \$45,000 in expenditures. The budgeted amount included \$35,000 for renovations which were not started yet.

Contacting the DDA's Financial Administration

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the DDA's finances and to demonstrate the DDA's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the City of Davison, 200 East Flint Street, Davison, Michigan 48423.

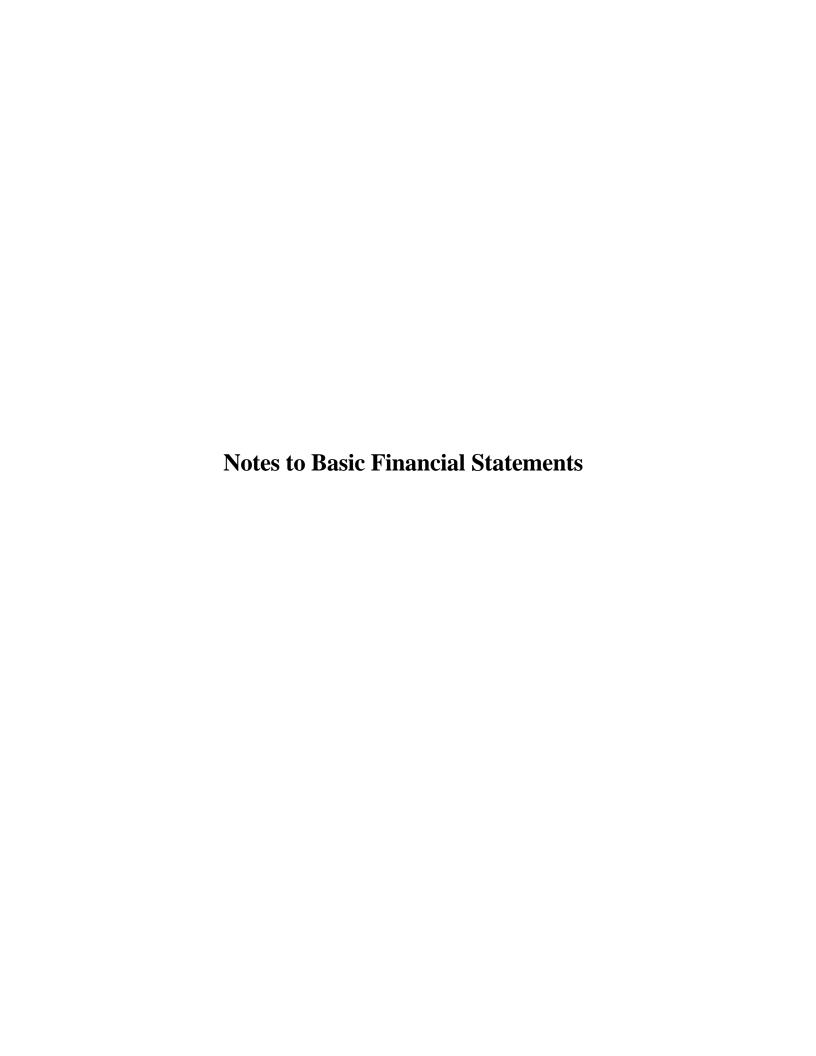


Davison Downtown Development Authority Statement of Net Assets and Governmental Fund Balance Sheet General Fund June 30, 2006

	General Fund		Adjustments (Note II A)		Statement of Net Assets	
Assets						
Cash and cash equivalents Capital assets, net	\$	121,960	\$	6,512	\$	121,960 6,512
Total assets	\$	121,960		6,512		128,472
Liabilities						
Accounts payable Due to other governments Deferred revenus	\$	1,049 66,765 25,205		- - -		1,049 66,765 25,205
Total liabilities		93,019		-		93,019
Fund Balance/Net Assets						
Fund balances:						
Reserved for streetscape Unreserved: Designated for subsequent year's		461		(461)		-
expenditures		28,480		(28,480)		
Total fund balances		28,941		(28,941)		
Total liabilities and fund balances	\$	121,960		-		
Net assets: Invested in capital assets Unrestricted				6,512 28,941		6,512 28,941
Total net assets			\$	35,453	\$	35,453

Davison Downtown Development Authority Statement of Activities and Governmental Fund Revenues, Expenditures, and Changes in Fund Balance General Fund Year Ended June 30, 2006

	(General Fund	ustments ote II B)	atement of ctivities
Expenditures/expenses:				
Development administration	\$	64,673	\$ -	\$ 64,673
Community administration and promotion		16,760	3,393	20,153
Public improvement		19,251	-	19,251
Total expenditures/expenses		100,684	3,393	104,077
General revenues:				
Tax Increment Revenues		108,917	-	108,917
Interest		2,711	-	2,711
Grant Revenue		295	-	295
Farmer's Market Revenue, net		6,271	-	6,271
Miscellaneous Revenue		647	-	647
Total general revenues		118,841	-	118,841
Excess (deficiency) of revenues over expenditures		18,157	(3,393)	14,764
Fund balances/net assets:				
Beginning of the year		10,784	9,905	20,689
End of the year	\$	28,941	\$ 6,512	\$ 35,453



I. Summary of significant accounting policies

The accounting policies of the Davison Downtown Development Authority (DDA) conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Davison Downtown Development Authority.

A. Reporting entity

In 1982, the City of Davison adopted a development and financing plan for downtown. Due to the success of the program, the plan was amended in 1996 and extended for an additional fifteen years.

The Davison Downtown Development Authority is a component unit of the City of Davison and is located in Genesee County, Michigan. The purposes for which the DDA is organized are as follows: To act as a downtown development authority in accordance with Act 197 of the Public Acts of 1975, as such statute may from time to time be amended, including particularly to correct and prevent deterioration in the downtown district, to encourage historical preservation, to create and implement development plans in the district, and to encourage the expansion of commercial enterprises in the downtown district.

The accompanying financial statements are exclusive presentations of the financial condition and results of operations of the Davison Downtown Development Authority (DDA). The DDA is considered a "component unit" of the City of Davison's (City) governmental operation. As a result, industry standards require the City to include the financial activities of the DDA in the City's Annual Financial Report. The Annual Financial Report of the City of Davison is available for public inspection at city hall.

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct* expenses are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

I. Summary of significant accounting policies – (continued)

C. Measurement focus, basis of accounting, and financial statement presentation – (continued)

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenue is recognized as soon as they are both measurable and available. Revenue is considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and iudgments, are recorded only when payment is due.

Property taxes are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following governmental fund:

General Fund - The General Fund accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, liabilities, and net assets or equity

1. Deposits

The DDA's cash and cash equivalents include cash on hand and demand deposits.

2. Capital assets

Capital assets, which include property, plant, and equipment, are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 (amount not rounded) and an estimated useful life of 5 years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

All real property purchased by the DDA must be titled in the name of the City of Davison. Therefore, any real property purchased by the DDA has not been included in capital assets.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

I. Summary of significant accounting policies – (continued)

- D. Assets, liabilities, and net assets or equity (continued)
 - 2. Capital assets (continued)

Equipment is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Equipment	5

3. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

4. Property tax

Property taxes are levied each July 1, on the taxable value determined as of December 31 of the preceding year for all taxable real and personal property located in the Downtown Development Authority District including a Tax Increment Financing Area. On July 1, the property tax attachment is an enforceable lien on the property. Assessed values are established by the City Assessor at 50% of estimated market value. The DDA's tax revenue within the Tax Increment Financing Area is the sum of all taxes levied on the increase in taxable value since designation as a Tax Increment Financing Area. Taxes are billed and collected by the City of Davison and are due by February 28 following the levy date. DDA property tax revenues are recognized as revenues in the fiscal year levied to the extent that they are measurable and available.

In 1981, the Davison Downtown Development Authority entered into tax incremental financing agreements with the City, Genesee County, Genesee Intermediate Schools, and Davison Community Schools. An additional district was added in 1996. The DDA's tax incremental revenue is calculated by multiplying the millage (of all entities involved) times the Captured Taxable Value (the difference between current taxable value and the initial taxable value). The initial taxable values were established in 1982 (\$1,713,057) and 1996 (\$1,829,857), respectively. The programs were authorized to continue for a period of fifteen years. The initial plan established in 1982 was renewed for another fifteen years in 1997 taking the plan through 2012.

During 1994, Proposal A was passed by Michigan taxpayers limiting the school millage rates. The law also eliminated the school millage from the calculation of the mills to be used to compute the taxes on the increase in taxable value within the Tax Increment Financing Area that can be captured and passed through to the DDA. There are three exceptions to this portion of the law under which the school millage could be continued as part of the captured assessment calculation: 1) the DDA has a legal debt obligation; 2) the DDA has an eligible advance payable; 3) or the DDA has specific project commitments. This change in the law, related to the school mills, also applied to the payments received in lieu of taxes from the senior citizens housing complex. These changes drastically reduced the property taxes the DDA received.

I. Summary of significant accounting policies – (continued)

- D. Assets, liabilities, and net assets or equity (continued)
 - 4. Property tax (continued)

The captured taxable values in excess of the initial taxable values for June 30, 2006 by district are as follows:

District 1 - \$1,748,765 District 2 - 615,544

The DDA is using the tax increment revenues to improve the plan areas and has created 30 - 40 jobs through the implementation of this plan.

5. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

II. Reconciliation of government-wide and fund financial statements

A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets

The governmental fund balance sheet includes a reconciliation between *fund balance -total* governmental funds and net assets -governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. The details of this difference are as follows:

Capital assets	\$ 6,512
Net adjustment to increase fund balance -total governmental funds	
to arrive at net assets -governmental activities	\$ 6,512

II. Reconciliation of government-wide and fund financial statements – (continued)

B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances -total governmental funds* and *changes in net assets of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated use-full lives and reported as depreciation expense." The details of this difference are as follows:

Depreciation expense	\$ 3,393
Net adjustment to decrease net changes in fund balances -	
total governmental funds to arrive at changes in net assets	
of governmental activities	\$ 3,393

III. Stewardship, compliance, and accountability

A. Budgetary information

The DDA follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to June 30, the budget committee submits to the board, a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and means of financing them for the General Fund.
- 2. Prior to June 30, the budget is legally enacted on a fund basis for the General Fund. The City Council must also approve the budget.
- 3. Formal budgetary integration is employed as a management control device during the year. Also, the budget is adopted on a basis consistent with generally accepted accounting principles.
- 4. Budget appropriations lapse at year end.
- 5. The original budget was amended during the year in compliance with applicable state laws. The budget to actual expenditures in the financial statements represent the final budgeted expenditures as amended by the board.

B. Excess of expenditures over appropriations

The following individual cost centers incurred expenditures in excess of appropriations:

IV. Detailed notes on all funds

A. Deposits and investments

Deposits:

Michigan Compiled Laws section 129.91 (Public Act 20 of 1943, as amended), authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Authority has designated two banks for the deposit of its funds (JP Morgan/Chase and Oxford Bank). The investment policy adopted by the Board in accordance with Public Act 196 of 1997 has authorized all the above noted investments per the state statute. The Authority's deposits and investment policies are in accordance with statutory authority.

The Authority cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial credit risk of bank deposits:

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk. The Authority is not subject to deposit custodial credit risk at year end as all of the Authority's deposits were fully insured by FDIC coverage.

Custodial credit risk of investments:

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Authority does not have a policy for custodial credit risk. At year end, the following investment securities were uninsured and unregistered, with securities held by the counterparty or by its trust department or agent but not in the Authority's name:

Type of Investment	Carrying Value	How Held
Repurchase Agreement (Sweep)	\$ 114,985	Counterparty

IV. Detailed notes on all funds – (continued)

B. Capital assets

Capital asset activity for the year ended June 30, 2006 was as follows:

Primary Government

	Beginning <u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	Ending Balance
Governmental activities: Capital assets, being depreciated:				
Equipment	\$ 31,110	\$ -	\$ -	\$ 31,110
Total capital assets being depreciated	31,110	-	-	31,110
Less accumulated depreciation for: Equipment	21,205	3,393	-	24,598
Total accumulated depreciation	21,205	3,393		24,598
Total capital assets, being depreciated, net	9,905	(3,393)	-	6,512
Governmental activities capital assets, net	\$ 9,905	\$ (3,393)	\$ -0-	\$ 6,512

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

Current:

Community administration and promotion

\$ 3,393

C. Due to other governments

Included in due to other governments is \$50,000 loaned by the City of Davison to the DDA for the purchase of property in the DDA's district. The loan is to be repaid upon the sale of the property with no interest.

V. Other information

Risk management

Risk Management - primary government:

The DDA is exposed to various risks of loss related to property loss, torts, errors, and omissions. The DDA has purchased liability insurance coverage.

VI. Revenues and expenditures

Leases:

The DDA lease storage space located in the City under a lease agreement with the City of Davison. The lease may be terminated by either party after a 30-day notification period. The lease expenditure amounted to \$900 in the current year.

Future minimum payments required under the lease are as follows:

Years	
<u>Ending</u>	<u>Amount</u>
2007	\$ 225

VII. DDA proposed improvement projects

The location, extent and character of the proposed improvements noted in the DDA's plan are identified below. It is estimated that the projects will be completed by the year 2012.

Future minimum payments required under the plan to complete each project are as follows:

Project	Project		Estimated			
Priority	<u>Description</u>	<u>Location</u>	Cost			
High	Streetscape	Second to Main Street	\$50,000 - \$60,000			
High	Repave and rebuild sidewalks	District wide	30,000			
Medium	Decorative lighting	District wide	130,000			
Medium	Streetscape	M-15 length of the District	250,000			
Medium	Farmer's Market	Main and Second Street	50,000			
Low	ADA Compliance program	District wide	(cost based on study depth)			
Low	Commercial property	Corner of Mill Street and M-15	400,000			
Low	Mill Street improvements		75,000			
Low	Parking deck construction	End of East Second Street	1,000,000			
On-going	DDA administration and					
	promotional activities	District wide	variable			



Davison Downtown Development Authority Schedules of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund Year Ended June 30, 2006

	Budget Original Amended			Actual		Variance with Amended Budget		
Revenues:		<u> </u>						
Tax Increment Revenues	\$	105,000	\$	105,000	\$	108,917	\$	3,917
Interest		750		750		2,711		1,961
Farmer's Market Revenue - ne		4,640		4,640		6,271		1,631
Grant Revenue		-		-		295		295
Miscellaneous Revenue		-		_		647		647
Total revenues		110,390		110,390		118,841		8,451
Expenditures:								
Current:								
Development administration		21.500		21.500		21 515		(15)
Administrative staff		31,500		31,500		31,515		(15)
Dues and memberships		500		500		350		150
Insurance		5,000		5,000		4,596		404
Audit fees		2,000		2,000		2,000		- 221
Administrative expense and trave		720		720		389		331
Maintenance		23,000		23,000		19,265		3,735
Lease payments		900		900		900		1 140
Decoration placement labor		2,000		2,000		860		1,140
Utilities		5,000		5,000		4,798		202
Total development administration		70,620		70,620		64,673		5,947
Community administration and promotion								
Promotion and marketing		1,000		1,000		824		176
Pumpkin Festival expense - ne		15,715		15,715		15,534		181
Events director		1,000		1,000		402		598
Total community administration								
and promotior		17,715		17,715		16,760		955
Public improvement								
Engineering		13,500		13,500		_		13,500
Paving		2,000		2,000		6,916		(4,916)
Streetscaping		2,500		2,500		325		2,175
Christmas		3,300		3,300		1,983		1,317
Façade program		45,000		45,000		10,027		34,973
Total public improvemen		66,300		66,300		19,251		47,049
Total expenditures		154,635		154,635		100,684		(53,951)
Excess (deficiency) of revenues over expenditure		(44,245)		(44,245)		18,157		62,402
Fund balance - beginning of yea		10,784		10,784		10,784		-
Fund balance - end of year		(33,461)	\$	(33,461)	\$	28,941	\$	62,402